PG DIPLOMA IN GLOBAL STRATEGIC MANAGEMENT® LIST OF BOOKS*

Paper I: INTERNATIONAL BUSINESS ENVIRONMENT

Global Business Environment (ICMR Publication Textbook) [Ref. No: GBE – 11 2K4 23] [ISBN: 81-7881-693-8]

Paper II: INTERNATIONAL MANAGEMENT I

International Finance & Trade (ICFAI Publication Textbook) [Ref. No: IFT – 06200442] OR [IFT – 10200542]

Paper III: INTERNATIONAL MANAGEMENT II

International Business & International Marketing (ICMR Publication Textbook) [Ref. No: IBIM – 03 2K5 16] [ISBN: 81-894-1002-4]

Paper IV: MANAGEMENT OF MNCs

Management of Multinational Corporations (ICMR Publication Textbook) [Ref. No: MMNC – 09 2K3 26] [ISBN: 81-7881-986-4]

28-Feb-2009 Page 1 of 1

PG DIPLOMA IN GLOBAL STRATEGIC MANAGEMENT® CURRICULUM

Paper I International Business Environment

- An Overview of the Global Business Environment
- Process of Globalization
- Economic Environment
- Political Environment
- Political Environment in Emerging Countries
- Political Environment in Developed Countries
- Social Environment
- Cultural Environment
- Social and Cultural Environment in Developing Countries
- Social and Cultural Environment in Developed Countries
- An Overview of Technology
- Influence of the Internet on Business
- Regulatory Environment
- Tax Environment
- Legal Environment

Paper II International Management I

(A) International Finance

- Introduction to International Finance
- Theories of International Trade
- International Trade Finance in India
- Balance of Payments
- International Monetary System
- The Foreign Exchange Market
- Exchange Rate Determination
- Exchange Rate Forecasting
- Introduction to Exchange Risk
- Management of Exchange Risk
- International Project Appraisal
- International Financial Markets and Instruments
- International Equity Investments
- Short-term Financial Management
- International Accounting and Taxation

(B) International Trade

- Trade Blocks
- Export Import Policy
- Documentary Credits
- Export Finance and Exchange Control Regulations Governing Exports
- Import Finance and Exchange Regulations Relating to Import Finance

Paper III

International Management II

- Competitive Strategy in International Business
- Entry Strategies in International Markets
- Marketing Information Systems and Research
- Segmentation, Targeting, and Positioning
- Planning Process
- Product Decisions
- International Branding
- Pricing in International Markets
- Marketing Channel and Place Decisions
- Promotional Decisions
- International Marketing of Services
- Leading, Organizing, and Controlling
- Marketing in the Internet Environment
- Ethics and Social Responsibility

Paper IV

Management of MNCs

- A Conceptual Background
- The Economic and Regulatory Environment
- Socio, Political and Cultural Environment
- Strategy and MNCs
- Modes of Entry and Strategic Alliances
- Organizational Structure of MNCs
- Control and Coordination in MNCs
- Marketing Management in MNCs
- Operations Management in MNCs
- Human Resource Management in MNCs
- Financial Management in MNCs
- Doing Business Ethically
- Challenges of Globalization
- Towards Transnational Companies
- Enterprise Risk Management in MNCs
- Strategic Issues for Indian MNCs

28-Feb-2009 Page 2 of 2

PG DIPLOMA IN GLOBAL STRATEGIC MANAGEMENT® STUDY PLAN

PAPER I

INTERNATIONAL BUSINESS ENVIRONMENT

AN OVERVIEW OF THE GLOBAL BUSINESS ENVIRONMENT

• Read Chapter 1 "AN OVERVIEW OF THE GLOBAL BUSINESS ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

PROCESS OF GLOBALIZATION

• Read Chapter 2 "PROCESS OF GLOBALIZATION" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

ECONOMIC ENVIRONMENT

 Read Chapter 3 "ECONOMIC ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

POLITICAL ENVIRONMENT

• Read Chapter 4 "POLITICAL ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

POLITICAL ENVIRONMENT IN EMERGING COUNTRIES

• Read Chapter 5 "POLITICAL ENVIRONMENT IN EMERGING COUNTRIES" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

POLITICAL ENVIRONMENT IN DEVELOPED COUNTRIES

• Read Chapter 6 "POLITICAL ENVIRONMENT IN DEVELOPED COUNTRIES" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

SOCIAL ENVIRONMENT

 Read Chapter 7 "SOCIAL ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

CULTURAL ENVIRONMENT

• Read Chapter 8 "CULTURAL ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

SOCIAL AND CULTURAL ENVIRONMENT IN DEVELOPING COUNTRIES

• Read Chapter 9 "SOCIAL AND CULTURAL ENVIRONMENT IN DEVELOPING COUNTRIES" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

SOCIAL AND CULTURAL ENVIRONMENT IN DEVELOPED COUNTRIES

 Read Chapter 10 "SOCIAL AND CULTURAL ENVIRONMENT IN DEVELOPED COUNTRIES" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

AN OVERVIEW OF TECHNOLOGY

 Read Chapter 11 "AN OVERVIEW OF TECHNOLOGY" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

INFLUENCE OF THE INTERNET ON BUSINESS

• Read Chapter 12 "INFLUENCE OF THE INTERNET ON BUSINESS" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

28-Feb-2009 Page 3 of 3

REGULATORY ENVIRONMENT

• Read Chapter 13 "REGULATORY ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

TAX ENVIRONMENT

• Read Chapter 14 "TAX ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

LEGAL ENVIRONMENT

 Read Chapter 15 "LEGAL ENVIRONMENT" from "GLOBAL BUSINESS ENVIRONMENT" – ICMR Textbook.

28-Feb-2009 Page 4 of 4

PAPER II

INTERNATIONAL MANAGEMENT I

(A) International Finance

INTRODUCTION TO INTERNATIONAL FINANCE

• Read Chapter I (in Section I: International Finance) "INTRODUCTION TO INTERNATIONAL FINANCE" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

THEORIES OF INTERNATIONAL TRADE

 Read Chapter II (in Section I: International Finance) "THEORIES OF INTERNATIONAL TRADE" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

INTERNATIONAL TRADE FINANCE IN INDIA

• Read Chapter III (in Section I: International Finance) "INTERNATIONAL TRADE FINANCE IN INDIA" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

BALANCE OF PAYMENTS

• Read Chapter IV (in Section I: International Finance) "BALANCE OF PAYMENTS" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

INTERNATIONAL MONETARY SYSTEM

 Read Chapter V (in Section I: International Finance) "INTERNATIONAL MONETARY SYSTEM" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

THE FOREIGN EXCHANGE MARKET

 Read Chapter VI (in Section I: International Finance) "THE FOREIGN EXCHANGE MARKET" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

EXCHANGE RATE DETERMINATION

 Read Chapter VII (in Section I: International Finance) "EXCHANGE RATE DETERMINATION" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

EXCHANGE RATE FORECASTING

 Read Chapter VIII (in Section I: International Finance) "EXCHANGE RATE FORECASTING" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

INTRODUCTION TO EXCHANGE RISK

 Read Chapter IX (in Section I: International Finance) "INTRODUCTION TO EXCHANGE RISK" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

MANAGEMENT OF EXCHANGE RISK

• Read Chapter X (in Section I: International Finance) "MANAGEMENT OF EXCHANGE RISK" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

INTERNATIONAL PROJECT APPRAISAL

• Read Chapter XI (in Section I: International Finance) "INTERNATIONAL PROJECT APPRAISAL" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

INTERNATIONAL FINANCIAL MARKETS AND INSTRUMENTS

 Read Chapter XII (in Section I: International Finance) "INTERNATIONAL FINANCIAL MARKETS AND INSTRUMENTS" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

28-Feb-2009 Page 5 of 5

INTERNATIONAL EQUITY INVESTMENTS

• Read Chapter XIII (in Section I: International Finance) "INTERNATIONAL EQUITY INVESTMENTS" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

SHORT-TERM FINANCIAL MANAGEMENT

• Read Chapter XIV (in Section I: International Finance) "SHORT-TERM FINANCIAL MANAGEMENT" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

INTERNATIONAL ACCOUNTING AND TAXATION

 Read Chapter XV (in Section I: International Finance) "INTERNATIONAL ACCOUNTING AND TAXATION" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

(B) International Trade

TRADE BLOCKS

• Read Chapter I (in Section II: International Trade) "TRADE BLOCKS" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

EXPORT IMPORT POLICY

• Read Chapter II (in Section II: International Trade) "EXPORT IMPORT POLICY" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

DOCUMENTARY CREDITS

• Read Chapter III (in Section II: International Trade) "DOCUMENTARY CREDITS" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

EXPORT FINANCE AND EXCHANGE CONTROL REGULATIONS GOVERNING EXPORTS

 Read Chapter IV (in Section II: International Trade) "EXPORT FINANCE AND EXCHANGE CONTROL REGULATIONS GOVERNING EXPORTS" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

IMPORT FINANCE AND EXCHANGE REGULATIONS RELATING TO IMPORT FINANCE

 Read Chapter V (in Section II: International Trade) "IMPORT FINANCE AND EXCHANGE REGULATIONS RELATING TO IMPORT FINANCE" from "INTERNATIONAL FINANCE & TRADE" – ICFAI Textbook.

28-Feb-2009 Page 6 of 6

PAPER III

INTERNATIONAL MANAGEMENT II

COMPETITIVE STRATEGY IN INTERNATIONAL BUSINESS

• Read Chapter 5 "COMPETITIVE STRATEGY IN INTERNATIONAL BUSINESS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

ENTRY STRATEGIES IN INTERNATIONAL MARKETS

• Read Chapter 6 "ENTRY STRATEGIES IN INTERNATIONAL MARKETS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

MARKETING INFORMATION SYSTEMS AND RESEARCH

• Read Chapter 7 "MARKETING INFORMATION SYSTEMS AND RESEARCH" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

SEGMENTATION, TARGETING, AND POSITIONING

• Read Chapter 8 "SEGMENTATION, TARGETING, AND POSITIONING" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

PLANNING PROCESS

• Read Chapter 9 "PLANNING PROCESS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

PRODUCT DECISIONS

• Read Chapter 10 "PRODUCT DECISIONS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

INTERNATIONAL BRANDING

• Read Chapter 11 "INTERNATIONAL BRANDING" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

PRICING IN INTERNATIONAL MARKETS

• Read Chapter 12 "PRICING IN INTERNATIONAL MARKETS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

MARKETING CHANNEL AND PLACE DECISIONS

• Read Chapter 13 "MARKETING CHANNEL AND PLACE DECISIONS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

PROMOTIONAL DECISIONS

• Read Chapter 14 "PROMOTIONAL DECISIONS" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

INTERNATIONAL MARKETING OF SERVICES

• Read Chapter 15 "INTERNATIONAL MARKETING OF SERVICES" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

LEADING, ORGANIZING, AND CONTROLLING

• Read Chapter 16 "LEADING, ORGANIZING, AND CONTROLLING" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

MARKETING IN THE INTERNET ENVIRONMENT

• Read Chapter 17 "MARKETING IN THE INTERNET ENVIRONMENT" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

ETHICS AND SOCIAL RESPONSIBILITY

• Read Chapter 18 "ETHICS AND SOCIAL RESPONSIBILITY" from "INTERNATIONAL BUSINESS & INTERNATIONAL MARKETING" – ICMR Textbook.

28-Feb-2009 Page 7 of 7

PAPER IV

MANAGEMENT OF MNCs

A CONCEPTUAL BACKGROUND

• Read Chapter 1 "A CONCEPTUAL BACKGROUND" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

THE ECONOMIC AND REGULATORY ENVIRONMENT

• Read Chapter 2 "THE ECONOMIC AND REGULATORY ENVIRONMENT" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

SOCIO, POLITICAL AND CULTURAL ENVIRONMENT

• Read Chapter 3 "SOCIO, POLITICAL AND CULTURAL ENVIRONMENT" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

STRATEGY AND MNCS

 Read Chapter 4 "STRATEGY AND MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

MODES OF ENTRY AND STRATEGIC ALLIANCES

• Read Chapter 5 "MODES OF ENTRY AND STRATEGIC ALLIANCES" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

ORGANIZATIONAL STRUCTURE OF MNCs

 Read Chapter 6 "ORGANIZATIONAL STRUCTURE OF MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

CONTROL AND COORDINATION IN MNCs

 Read Chapter 7 "CONTROL AND COORDINATION IN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

MARKETING MANAGEMENT IN MNCs

 Read Chapter 8 "MARKETING MANAGEMENT IN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

OPERATIONS MANAGEMENT IN MNCs

 Read Chapter 9 "OPERATIONS MANAGEMENT IN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

HUMAN RESOURCE MANAGEMENT IN MNCs

• Read Chapter 10 "HUMAN RESOURCE MANAGEMENT IN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

FINANCIAL MANAGEMENT IN MNCs

 Read Chapter 11 "FINANCIAL MANAGEMENT IN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

DOING BUSINESS ETHICALLY

• Read Chapter 12 "DOING BUSINESS ETHICALLY" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

CHALLENGES OF GLOBALIZATION

• Read Chapter 13 "CHALLENGES OF GLOBALIZATION" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

28-Feb-2009 Page 8 of 8

TOWARDS TRANSNATIONAL COMPANIES

• Read Chapter 14 "TOWARDS TRANSNATIONAL COMPANIES" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

ENTERPRISE RISK MANAGEMENT IN MNCs

• Read Chapter 15 "ENTERPRISE RISK MANAGEMENT IN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

STRATEGIC ISSUES FOR INDIAN MNCs

 Read Chapter 16 "STRATEGIC ISSUES FOR INDIAN MNCs" from "MANAGEMENT OF MULTINATIONAL CORPORATIONS" – ICMR Textbook.

28-Feb-2009 Page 9 of 9